



Winter 2011

Please feel free to pass this newsletter on to any colleagues or friends you think might be interested in its content. Forwarding this information will help both your friends and our practice (thank you) as we look to expand this year.



'In the business world, the rear-view mirror is always clearer than the windshield.' **Warren Buffett**

Risk and Reward

Family Trusts - the story continues

The Law Commission's review of Family Trusts continues. A paper on Trustees' duties, the office of Trustee, trust administration, and trustees' powers is due out shortly, with the final analysis - on trading trusts, the potential registration of trusts and the obligations of trust advisors - to be delivered to Government in approximately 3 months' time.

It appears we are heading for a major shake up on the entire manner in which trusts operate and are administered. As your accountants (and for some of you, your professional trustees) we're on a mission to ensure your Family Trust's administration processes are robust. We will be reporting to you on the implications of these changes as they become apparent.

Coping with employment changes

In our Special Employer Alert in April, we highlighted major changes to the Employment Relations and Holidays Acts that came into force on 1 April 2011. Of particular concern is the requirement for employers to maintain employee personal files from 1 July this year.

We understand all too well the administration that comes with being an employer. To make our employer clients' lives easier, we've developed a simple Employer Documentation Kit, which you now have the opportunity to acquire.

The kit includes almost 50 checklists, forms and letters as well as a detailed procedure that guides you through its use. The kit covers recruitment, induction, trial & probation, remuneration, training & career development, performance management, leave & sick leave, resignation, & termination.

If you do want help with individual Employment Agreements, We can provide you with a template or you can use the Employment Agreement builder on the Department of Labour website

www.dol.govt.nz/er/starting/relationships/agreements/builder.asp

Alternatively, you can use a specialist provider, such as one of those listed below:

- The Employment Relations service offered by the Department of Labour, <http://www.dol.govt.nz/er>
- Employers Assistance Ltd, www.employers.co.nz or 0800 15 8000
- Employers And Manufacturers Association Inc (EMA), www.ema.co.nz or 0800 800 362
- Or, of course, your preferred legal specialist

To acquire our Employer Documentation Kit for \$100 + GST, call or email any one of the team and we'll get that out to you in both paper and electronic format.

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Tax Talk

Substantial depreciation allowances still available

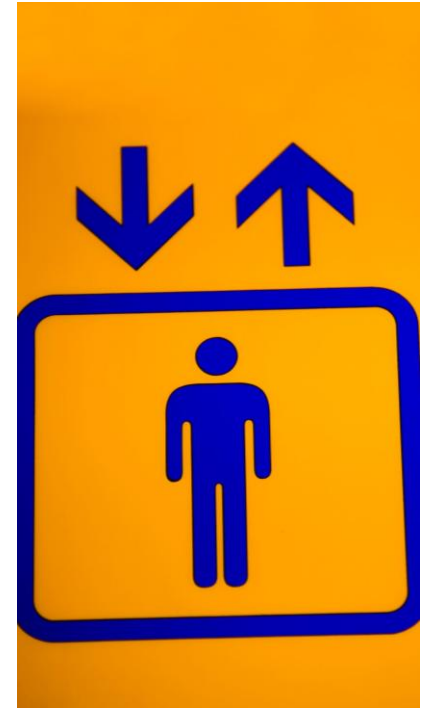
While depreciation allowances on most building structures ended on 1 April this year, depreciation can still be claimed on a wide range of commercial and industrial building fit-out assets.

Just before Christmas, legislation was passed confirming that depreciation will continue to be allowed on building services assets such as lifts, air conditioning systems, plumbing and electrical reticulation in commercial buildings. The legislation recognises the practical reality that fit-outs in commercial, retail, and industrial buildings suffer significantly higher wear and tear compared to residential property.

Those clients who have never separately itemised the building fit-out assets acquired at the same time as the building can now take 15% of the building's adjusted tax value (that's the original cost price of the building less any depreciation claimed so far) less the adjusted tax value of any separately itemised fit-out assets acquired subsequent to acquisition of the building, call it fit-out and depreciate it at the rate of 2% for the 2011-12 year onwards.

For all new property purchases, building and fit-out assets should be properly segregated at acquisition date.

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Talk to us about shareholding changes

We've recently experienced instances where clients have decided to make shareholding changes in their companies, have gone online to the Companies Office website and Bob's your Uncle, shareholding changes updated!

Actually, it wasn't such a smart idea as it turns out. Changing shareholding in your company without talking to us first can have dire tax consequences. These consequences can be far reaching. Continuity of losses carried forward can be affected, imputation tax credits can be lost forever, and under the new Look Through Company regime the flow of losses will be affected.

Moral of the story? Talk to us when you're contemplating share changes. Even better, get us to be your Registered Office. In fact, we do this for most clients. We'll file your annual return for you, and we'll make sure you comply with all of your statutory records requirements under the Companies Act, for a fixed annual fee.



Proposals to make the tax system fairer

The 2011 budget included some measures to protect the tax base. The Government is concerned about three areas and proposes to release public consultation documents on each of these later this year. Livestock elections will be covered separately in a where relevant and we summarise below the other two areas of Government concern.

The first concern is whether non-cash benefits should be added to income for social assistance purposes, such as Working For Families and whether salary that is traded for non-taxed in kind benefits should be subject to income tax. Typical non-cash benefits may include company cars, gym and sporting club subscriptions, staff discounts, use of company owned holiday accommodation and subsidised health insurance to name a few. Some employees choose to receive a company car by taking a salary sacrifice thereby reducing PAYE deducted from salary.

The second relates to mixed-use high value assets such as holiday homes set up as rental properties that have a very low occupancy or are used privately during their peak season when high rentals would be received. Yachts and launches that are chartered may well come under scrutiny in this document too.

The net continues to tighten.

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Business Perspective

Risk management basics

We should all now realise what business disaster recovery planning really means and that a pre-emptive strike can positively influence your recovery. There are *many* aspects to review when it comes to your business recovery plan with no 'one size fits all' model available. Below are some important basics that you can implement readily.

1. Internal safety - Have you reviewed your premises to be sure the fit-out is safe and items are secured? Do you have the regulatory fire equipment? Do you have food and water stocks on-site? First aid? Do you have a clear and documented evacuation plan? Review and cement your plans as a team. Impose regular reviews and discussions of the plan, keeping new team members up to speed.
2. Evolving cloud technology and the virtual workplace have had a hugely positive effect on the recovery process. Important documentation can now easily be stored offsite 'in the cloud' as well as there being a definite trend towards web based software. At the very least, review (and test!) your current backup procedures.
3. Which of your staff could work remotely with minimal disruption? Why not investigate remote computer connections in the short term rather than as a reaction to a disaster? There can be positives to having the right staff work remotely. It's also easier than it seems and for some industries it's becoming the way of the future.
4. Have you reviewed your paperless possibilities? What do you currently store in hard copy that should be scanned and sucked into your server or a 'cloud' based backup solution?

5. What about your most vital of business documents? Do you have the originals stored in a safe location as well as 'soft' copies (stored in your computer server with adequate backup of course)? Examples include: insurance policies, key client and staff contracts.
6. Insurances - Do you have cover for site and equipment, vehicles, electronics, furniture and fittings, stock, wages and salaries, loss of profit, additional/increased cost of operating your business, claim preparation costs (accountant, solicitor, and insurance advisor fees), reinstatement of records? And the list goes on.
7. Finally, do you have the names, mobile and home phone numbers and personal email addresses of all your team members stored in your mobile phone? A Christchurch acquaintance could not stress strongly enough his relief at having this information readily available, not only in the immediate aftermath but when he needed to coordinate his team remotely in the following weeks.

We recommend you do your research and establish risk management that best fits your business. The NZ civil defence website (www.civildefence.govt.nz) is a great starting point.



'If you see a bandwagon, it's too late.' **James Goldsmith**



Rebuilding community spirit

'Climate change and the alarming increase in extreme weather patterns are a new reality. Since 1960 natural disasters and extreme weather events have increased from 50 to 400 per year... Bouncing back from adversity is the foundation of resilience. Bounce back is learned.' Profound words from Dr Sven Hansen of the Resilience Institute.

Dr Hansen outlines a number of key focus points to strengthen your resilience in the aftermath of a natural event. In summary:

1. Be around others, working or relaxing. Commit to using positive language, focus on the small wins and be aware of the future you are working towards together.
2. Repel negative emotions (grief, rage, terror, etc). Constructively identify them and move forward.
3. Relaxation - even the most resilient succumb to psychological damage, destructive emotions, fatigue, insomnia, injury and dietary lapse. Practice daily relaxation and appreciate the human courage as it spreads around you.

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Rebuilding community spirit (cont.)

4. Move forward. Focus on what you can control - aim for deliberate action, even if simple and routine. 'What can I do/achieve/start/support'? Constantly reflect on positive stepping stones.
5. Maintain daily routine. Critical events change everything. Take regular breaks, stretch tired muscles, snack and rehydrate. Powernap. Establish routine in recovery efforts. 'Sleep is mission-critical in long-term recovery'.

Resilience is one of the cornerstones of a successful business. Like the world we live in, a business (a unique ecosystem in its own right) regularly experiences natural events, as well as the odd disaster. Check out the Resilience Institute at: www.resiliencei.com.



Roasting guru gives green world first

Christchurch one-stop coffee supplies shop Caffe Prima is introducing a green alternative for coffee enthusiasts.

They've launched the world's first fully biodegradable pack for freshly roasted coffee - the Econic coffee pack.

With coffee consumption rising significantly each year, so is packaging waste. The Econic coffee pack gives coffee drinkers a feel-good alternative to dumping millions of standard foil bags every year.

Caffe Prima uses about 90,000 foil bags annually. Geoff Johnson (owner of Caffe Prima) explains, "We're a medium-sized player so there are millions [of foil bags] going out every year in New Zealand. We thought 'what should we be doing to be better corporate citizens?'"

Hamilton-based Convex Plastics developed the compostable bag. The 3 layer lamination process has a middle cellulose layer sprayed with an aluminum coating. The three films are made from sustainably-produced wood pulp and corn sources and have all been internationally certified to the British Standard EN13432 for composting and biodegradability. [Top](#)

The empty Caffe Prima bags will break down well in a home composting environment. When tested in a Waikato bark composting facility the final prototype all but disappeared. It started to soften after a fortnight and was down to a few small fragments by week 14.

The Econic packs have been specifically developed by Convex Plastics to provide the ideal sealing and barrier properties for coffee and dry foods. They are available both with and without an innovative biodegradable vent to allow the CO2 gases given off by hot roasted coffee beans to be vented through the top and bottom bag

seals. The vent replaces the traditional non-renewable one-way valve button, and is activated by positive pressure inside the bag.

Caffe Prima was established in 1995 and contract roasts for a wide range of customers, as well as supplying a range of coffee, tea and related paraphernalia.

We're tracking Geoff and the Caffe Prima team's progress - we think their initiative is a fabulous example of clean green sustainable kiwi business ingenuity. Stay tuned for our interview with Geoff Johnson of Caffe Prima in your Spring 2011 Newsletter.



An Important Message

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